

To
Department of Corporate Services
The BSE Limited
P.J, Tower, 25th floor
Dalal Street, Mumbai- 400001

12th February 2026

Ref : Scrip code: 508941 ISIN: INE013E01017

Sub: Outcome of the Board Meeting held at the Registered office of the company on 12th February 2026 and Intimate under Regulation 30 of the SEBI (LODR) Regulations, 2015 and including amendments thereof

Dear Sir,

We wish to inform you that at the Meeting of the Board of Directors of the company held on 12th February 2026 at the Registered office of the company, the following businesses were transacted inter alia

1. The Board has Considered and approved the Standalone Unaudited financial results of the company along with Limited Review Report for the quarter ended 31st December 2025 as per the regulation 33 of SEBI (LODR) Regulations, 2015.
2. The Board has considered and approved the re-appointment of Mr R Senthil Kumar (DIN:02170079) as Managing Director of the company for further period of one year with effect from 1st April 2026 will be subject to the approval of shareholders in our forthcoming Annual General Meeting (AGM)

The Meeting started at 11.00 a.m. and concluded at 03.45 p.m.

This is an intimation under regulation 30, 33, 47 and other applicable regulation of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 including amendments thereof.

We enclose herewith the said unaudited financial results and Limited Review Report for the period ended 31st December 2025 as per the regulations 33 of SEBI (LODR) Regulations 2015 including amendment thereof.

The said result are being uploaded on the Company's website and BSE Ltd and extract thereof would be published in the format of newspaper publication version in one English and one Vernacular Newspaper

We request you to kindly take the above information on record.

Thanking you,

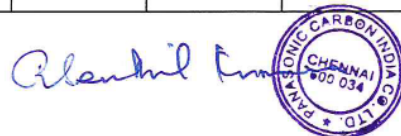
For Panasonic Carbon India Co Limited


R Senthil Kumar
Managing Director



PANASONIC CARBON INDIA CO. LTD CIN: L29142TN1982PLC009560 Regd. Office : "POTTIPATI PLAZA" III FLOOR, NO.77, NUNGAMBAKKAM HIGH ROAD NUNGAMBAKKAM, CHENNAI 600 034 PH: 044-28275216/26 Web: www.panasoniccarbon.in						
Statement of Unaudited Financial Results for the quarter and nine months ended 31 December 2025						
Particulars	Quarter ended			Nine months ended		Year ended
	31.12.2025	30.09.2025	31.12.2024	31.12.2025	31.12.2024	31.03.25
	(Unaudited)					(Audited)
1. Income from operations						
(a) Revenue from operations	115,577.16	171,202.33	132,479.97	445,578.48	413,050.24	539,985.00
(b) Other income	31,118.74	33,617.70	30,133.83	96,036.16	88,518.15	117,857.77
Total income from operations	146,695.90	204,820.03	162,613.80	541,614.64	501,568.39	657,842.77
2. Expenses						
(a) Cost of materials consumed	31,160.29	47,873.66	37,789.88	116,047.00	116,640.96	152,551.68
(b) Changes in inventories of finished goods and work-in- progress	(858.23)	(3,861.62)	549.01	2,712.26	721.77	(4,399.64)
(c) Employee benefits expense	22,222.71	25,578.47	24,131.88	73,596.66	71,965.99	97,916.05
(d) Depreciation	1,794.77	1,752.00	1,761.50	5,286.77	5,020.50	6,695.89
(e) Other expenses	28,722.25	36,450.73	31,275.97	98,696.82	92,777.90	125,377.83
Total expenses	83,041.79	107,793.24	95,508.24	296,339.51	287,127.12	378,141.81
3. Profit before exceptional item and tax (1 - 2)	63,654.11	97,026.79	67,105.56	245,275.13	214,441.27	279,700.96
4. Exceptional item						
Impact of New Labour codes (refer Note 4)	5,304.70	-	-	5,304.70	-	-
5. Profit before tax (3 - 4)	58,349.41	97,026.79	67,105.56	239,970.43	214,441.27	279,700.96
6. Tax expense	13,811.04	37,778.73	17,224.22	73,205.22	54,943.64	71,411.46
7. Profit after tax (5 - 6)	44,538.37	59,248.06	49,881.34	166,765.21	159,497.63	208,289.50
8. Other comprehensive income / (loss)						
Items that will not be reclassified subsequently to profit or loss						
Remeasurement gain / (loss) on defined benefit plans	5,017.78	462.67	(195.06)	5,366.40	(585.18)	405.50
Income tax relating to items that will not be reclassified to profit and loss	(1,262.88)	(116.45)	49.08	(1,350.62)	147.27	(102.06)
Other comprehensive income / (loss), net of taxes not to be reclassified to profit or loss in subsequent years	3,754.90	346.22	(145.98)	4,015.78	(437.91)	303.44
9. Total comprehensive income (7 + 8)	48,293.27	59,594.28	49,735.35	170,780.99	159,059.72	208,592.94
10. Paid-up equity share capital (Face Value of Rs. 10 per share)	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00
11. Other equity						1,671,007.26
12. Earnings per share (of Rs.10 each)	(not annualised)	(not annualised)	(not annualised)	(not annualised)	(not annualised)	(annualised)
Basic earnings per share (INR)	9.28	12.34	10.39	34.74	33.22	43.39
Diluted earnings per share (INR)	9.28	12.34	10.39	34.74	33.22	43.39

See accompanying notes to the unaudited financial results



PANASONIC CARBON INDIA CO. LIMITED

(CIN:L29142TN1982PLC009560)

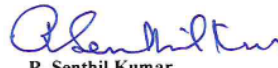
Regd. Office : "POTTIPATI PLAZA" III FLOOR, NO.77, NUNGAMBAKKAM HIGH ROAD
NUNGAMBAKKAM, CHENNAI 600 034 PH: 044-28275216/26

Web: www.panasoniccarbon.in

Notes to the unaudited financial results for the quarter and nine months ended 31 December 2025:

1. The above unaudited financial results for the quarter and nine months ended 31 December 2025 in respect of **Panasonic Carbon India Co. Limited** ('the Company') has been reviewed by the Audit Committee and approved by Board of Directors of the Company at their respective meeting held on 12 February 2026. The above unaudited financial results have been subjected to limited review by the statutory auditors of the Company. The auditors have issued an unmodified review report.
2. These unaudited financial results have been prepared in accordance with Indian Accounting Standards ('Ind AS') prescribed under Section 133 of the Companies Act, 2013 and other accounting principles generally accepted in India and in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
3. The Company does not have any subsidiary/associate/Joint venture company(ies) and hence there is no requirement to prepare Consolidated Financial Results.
4. On November 21, 2025, the Government of India notified four Labour codes - the Code on Wages, 2019, the Code on Social Security, 2020, the Industrial Relations Code, 2020 and the Occupational safety, Health and Working Conditions Code, 2020 - consolidating 29 existing labour laws. The Ministry of Labour & Employment published draft Central rules and FAQs to enable assessment of the financial impact due to changes in regulations. The Company has assessed and disclosed for the incremental impact of these changes on the basis of best information available, consistent with the guidance provided by the Institute of Chartered Accountants of India. Considering the materiality and regulatory-driven, non-recurring nature of this impact, the Company has presented such incremental impact as "Impact of new Labour Codes" under "Exceptional items" in these unaudited financial results. The incremental impact consisting of gratuity and leave encashment benefits of INR 5,304.7 thousands, primarily arising due to change in wage definition. The Company continues to monitor the finalisation of Central/ State Rules and clarifications from the Government on other aspects of the Labour Code and would provide appropriate accounting effect on the basis of such developments as needed.
5. The unaudited financial results of the Company for the quarter and nine months ended 31 December 2025 have been filed with the BSE Limited (BSE) and are available on the Company's website (www.panasoniccarbon.in).
6. Segment reporting is based on "management approach" as defined in Ind AS 108 'Operating Segments', the chief operating decision maker evaluates the Company's performance as single business, namely manufacturing of carbon rods/ carbon electrodes.

For Panasonic Carbon India Co. Limited


R. Senthil Kumar
Managing Director
DIN: 02170079



Place: Chennai
Date: 12 February 2026

B S R & Co. LLP

Chartered Accountants

KRM Tower, 1st and 2nd Floors
No. 1, Harrington Road, Chetpet
Chennai – 600 031, India
Telephone: +91 44 4608 3100
Fax: +91 44 4608 3199

Limited Review Report on unaudited financial results of Panasonic Carbon India Co. Limited for the quarter ended 31 December 2025 and year to date results for the period from 01 April 2025 to 31 December 2025 pursuant to Regulation 33 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

To the Board of Directors of Panasonic Carbon India Co. Limited

1. We have reviewed the accompanying Statement of unaudited financial results of **Panasonic Carbon India Co. Limited** (hereinafter referred to as "the Company") for the quarter ended 31 December 2025 and year to date results for the period from 01 April 2025 to 31 December 2025 ("the Statement").
2. This Statement, which is the responsibility of the Company's management and approved by its Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations"). Our responsibility is to issue a report on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standard and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.

For **B S R & Co. LLP**

Chartered Accountants

Firm's Registration No.: 101248W/W-100022

R Kalyana Sundara Rajan

Partner

Chennai

12 February 2026

Membership No.: 221822

UDIN: 26221822ODYEUQ1630